



Growing Together

3rd Annual Toronto Regional Workshop

*Best Practices: Through three distinct lenses



Best Practice:

A procedure that has been shown by research and experience to produce optimal results and that is established or proposed as a standard suitable for widespread adoption (Merriam Webster)







Malika McCray
Associate Director of Stewardship

Concerned Scientists



Concerned Scientists

The Stewardship Matrix

Meet best practices, streamline projects, and develop buy-in for your work



Concerned Scientists



- \$30 Million Budget
- 100,000 Donors
- 20,000 Science Network
- 500,000 Activist Network
- 170 staff
- 30 in Development
- 3 in Stewardship



Thanking

- Never miss an opportunity
 - Acknowledgement letters
 - Phone calls
 - Emails
 - Cards
 - In person conversations
 - Events





Reporting

- Everyone deserves a report-back
 - Annual Report
 - Magazine
 - Impact Postcard
 - E-Newsletter





Engaging

- Deepening donor loyalty
 - Events
 - Activism
 - High level meetings
 - Field trips





Constituency	Thanking	Reporting	Engagement
Advisory Board	Personalized Contact	Monthly email	Meetings & Field Trips Grasstops Engagement
Major Donors & Prospects	Personalized Contact	Look-Forward End of Year Piece	In-person visits
\$1000+ Planned Giving Monthly Donors	Annual Report Listing Holiday Card	Annual Report Impact Postcards PG Newsletter	Biannual Conference Calls Events
Members	Tax Slip Mailing Thank You Call (new & \$250+) Thank You Postcard	Magazine eNewsletter Cultivation Letters Annual Report Lite	Webinars Weekly Email Actions

Constituency	January	February	March	April	May	June	July	August	September	October	November	December
	NAB					NAB						
NAB	Email	NAB Email	NAB Email	NAB Email	NAB Email	Email	NAB Email	NAB Email	NAB Email	NAB Email	NAB Email	NAB Email
Major											Look- forward piece	
\$1000+ PG	Impact Postcard			Impact Postcard	Conference Call Invite	PG Newslett er	Impact Postcard	eNewslette	PG Newsletter	Impact Postcard	Annual Report Conference Call Invite	Holiday Card Impact Postcard
		Magazine	eNewslett		eNewsletter						Can mivite	
Monthly		eNewsletter	er		 Weekly Actions			Weekly Actions				
Member	eNewsle tter Weekly	Weekly Actions		Magazine eNewsletter Weekly Actions	,		Magazine eNewsletter Weekly Actions	Actions	eNewsletter Weekly Actions	r Weekly	Thank You Postcard eNewslette r Weekly	eNewsletter Weekly Actions
	Actions				Cultivation letter			Cultivation letter		Actions	Actions	Annual Report Lite



	THANKING					
Name	Definition	Team				
MGO Call	Phone Call	Major Gifts				
Volunteer Solicitor/ Program Partner touch	Note Card or Email	Major Gifts				
Annual Report Listing	Preferred Name	Stewardship				
Holiday Card	Thank You Greeting Card	·				
Thank you postcard Vendor		Stewardship				
Thank You call	3 Minute Phone Call	Membership				

	REPORTING					
Name	Definition	Team				
	Monthly					
NAB email	accomplishments	Stewardship				
Look-						
forward 4	Forward Looking					
pager	Assessment	Major Gifts				
Annual	25 Page Heavy Stock					
Report	Collateral piece	Communications				
Impact Postcard	4 x 6 Postcard	Stowardship				
	4 X O POSICATO	Stewardship				
KGS Newslette						
r	Tri-fold Brochure style	Planned Giving				
•	THE TOTAL BEOCHAIC STYLE	riamica Giving				
	D. A					
Catalyst	Member Magazine	Communications				
UCS						
eNewslett	Canvia a Noveslattar	Communications				
er	Convio eNewsletter	Communications				
Cultivation						
Letter	1-2 page letter	Stewardship				
Annual	1. 200					
Report	Abbreviated Annual					
Lite	Report	Stewardship				

ENGAGEMENT					
Name	Definition	Team			
NAB meetings					
and field trips	Conference-style meetings	Stewardship			
Grasstops					
Engagement	Opportunities to engage in				
Opportunities	primary campaigns	Program			
In-person	Program and Development staff one-on-one meetings				
visits	with donors	Major Gifts			
Biannual Conference Calls	Conference calls with UCS leadership and program staff	Stewardship			
Program Webinars	Action-based webinars with program staff	Program			
Weekly Email Actions	Action-based campaign emails	Communications			
ACTIONS	Citians	Communications			

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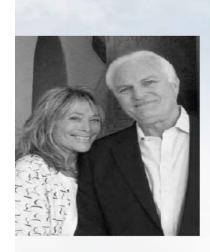


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Report	Preferred Name					
Listing		Stewardship				
Holiday	Thank You Greeting					
Card	Card	Stewardship				
Thank you						
postcard	4 x 6 Postcard	Stewardship				
Vendor						
Thank	3 Minute Phone					
You call	Call	Membership				

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UCS is a powerful and effective organization operating with solid scientific data and absolute integrity. We make regular gifts because we can actually point to the results and observe positive changes made with careful use of UCS resources. In these difficult times, UCS provides a reason for optimism. We know that the regular investment we make in UCS is our opportunity to play an active role in creating the world we need now, and for future generations."

D.C. AND MIKE MCGUIRE

UCS members, Henry Kendall Society and Partners for the Earth



Concerned Scientists **UCS RELIES ON YOU** UCS doesn't accept corporate or government grants. We're not funded by special interests. We're funded by people like you-who want rigorous, independent science to shape our nation's policies. Our independence comes from you. THANK YOU. A MILLION REASONS WE NEED YOUR HELP

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Science Network	Holiday Card	Victory emails	Email Actions; Program Engagement Opportunities; SN webinars
Activist Network	Annual Thank you email	Victory emails	Email Actions; Program webinars



Concerned Scientists





Concerned Scientists

Malika McCray
Associate Director of Stewardship

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Richard Howes

President / Owner, Presidential Environment

Caroline van Nostrand

Owner/Consultant, Donor First Philanthropy



INNOVATIVE DONOR RECOGNITION . . .

Richard Howes – Presidential Environment

Caroline van Nostrand, CFRE – Donor First Philanthropy

THE BASICS . . .

rec-og-ni-tion

rekəg'niSH(ə)n/

noun

- acknowledgment of something's existence, validity, or legality
- etymology: again (re) + to know (cognition)

common elements:

- recognition walls
- area recognition & room plaques
- interior & exterior installations
- wayfinding signage:'Smith Wing'
- awards

NEXT LEVEL IMPACT

What can recognition accomplish?

- Reflects organization's culture
- Represents values & commitment of community
- Honours and engages donors
- Publically celebrates key supporters
- Visually represents culture of philanthropy
- Inspires others to give and invest
- Meaningful stewardship, engagement tool(s)
- Elevates surroundings
- What else?

RSGC EXAMPLE

Case study . . .

- Royal St. George's College (RSGC) independent boys' school in Toronto
- 50 years old, traditional values-based education
- Limited refurbishments, but no re-development or large scale building since '90s
- Restricted outdoor space, ill suited for its many uses
- Minimal fundraising; limited donor engagement
- One recognition installation, with minimal impact

RSGC'S EVOLUTION

Case study . . .

- Launched 3-year major capital campaign to fund campus redevelopment . . .
- 2 years in, majority of \$ raised
- New campus, better suited to fulsome student experience happy children, happy families!
- The community engaged, proud of results
- Focus shifted to donor honouring and recognition

RSGC RECOGNITIO N

Varied, inclusive recognition

- 1. Cumulative donor recognition wall (\$25K+)
- Novel high visibility location = key focal point
- 2. Area plaques sizes reflect gift ranges
- Custom plaques for special areas / honouring
- 3. Multi-year pledge recognition piece
- Recognize 5 year pledges of \$10k & \$25k
- Tribute aspect honour sons, alumni, etc.
- 4. Interactive digital recognition installation
- Inclusive, changeable donor recognition (ltd cost)
- Multi-media timeline, videos, profiles

RSGC TEACHINGS

Recognition Best Practices

- 1. Reflect your community & culture
- 2. Have a holistic approach
- 3. Exceed donor expectations
- 4. Be creative!
- 5. Embrace how spaces are actually used
- 6. Highlight desired donor behaviours
- 7. Be inclusive

AUTHENTICITY

1. Reflect your community & culture

- Employ meaningful symbols
- Embrace history; reflect from where you've evolved - creates nostalgia
- Recognition as "art"
- Meaningful, varied options for different groups
- Not 'one size fits all'

Q: What's special in your organization that's motivating to donors?

MEANINGFU L SYMBOLS

- St. George and the dragon
- Sword = symbol from myth
- Glass sword encased in glass
- Strong visual appeal, artful
- Donors feel strongly valued, honoured







Historical (sword) mixed with current (house crests)

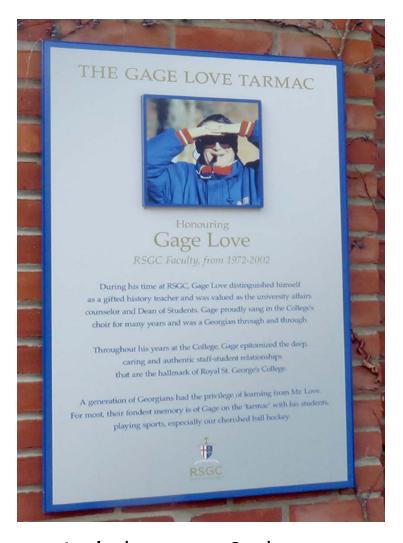


MORE PERSONAL, THE BETTER!

2. Have a holistic approach

- Personalize recognition wherever possible
- Evolve plaques use quotes, photos, etc.
- Express donor values
- Create a connection
- Honour & pay tribute
- Create 'ethos of giving,' inspire others

Q: Who motivates others to give?



Include a story & photo.
Pay tribute, create donor engagement and pride.

VISUAL INTEREST & IMPACT

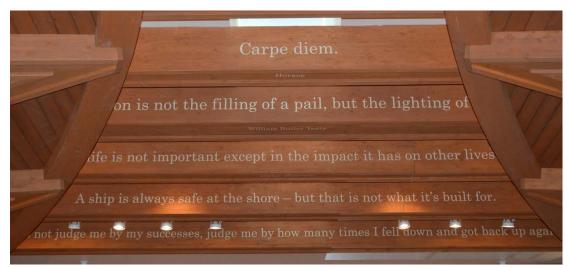
3. Be creative!

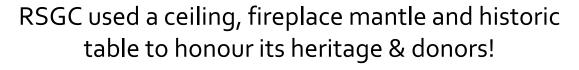
RSGC's Ketchum community hall:

- Heart of school I, prime recognition space
- Outside the box' approach
- Ceiling & mantle: untraditional
- Large scale, stand out, exciting!
- Sense of engagement and value
- Permanence, focal point
- Mantle elevates important group . . . sends a strong message of value

Q: Where can you introduce some drama or impact?

CREATIVITY COUNTS!









CREATIVITY COUNTS!



SPEAK TO DONOR INTERESTS

4. Exceed donor expectations

- Interactive recognition unexpected!
- Multimedia, expressive of values, interests
- Honours & engages community
- Flexible & changeable
- Curated donor / visitor experience
- Variety of content: educational + recognition
- New content brings people back

Q: How can you not just serve donors, but also delight and engage them?

FOCUS ON YOUR DONORS



Welcome image of RSGC's front door. Options enable visitors select where they want to go, prompting options according to selections.

HONOUR EXPERIENCES

5. Embrace how spaces are used

- Location of low perceived value not meaningful
- Spaces link to experience, carry emotional weight
- Consider what's evocative & sacred
- Value from related experiences acknowledge where important events and moments occur . . .
- Use spaces to represent your institution i.e. entrance to a special space, statue of founder, garden that visitors enjoy, etc.

Q: Where are meaningful experiences occurring?

HONOUR EXPERIENCES

Outdoor wall area is desired recognition?

Yes, because their young son loved playing 'wall ball' with friends!

Value can be determined by a space's impact, even more than by square footage, visibility or volume of traffic.







ADVANCE CULTURE OF PHILANTHROPY

6. Highlight desired behaviours

- Important / valued donors . . . what are they doing that's special?
 - Multi-year or monthly supporters
 - High value cumulative donors
 - 3rd party organizers, etc.
- Honour donors while inspiring others
- Means to build desired outcomes
 - i.e. increase long term donor value

Q: What impactful behaviour do you want to encourage?

ADVANCING A CULTURE OF PHILANTHROPY



Tribute giving can engage both community & family in recognition of a loved one / valued contributor.



Sustainer walls effectively honour multi-year or legacy donors.

VALUE ALL DONORS

Be inclusive

- Treat donors as high end, to inspire them to act as such
- Recognize all levels of support where possible, i.e.
 - Annual Report / newsletter donor listing
 - Digital / online recognition
 - Consolidated group plaques
- Tailor options for specific groups
- Reflect interests to honour them meaningfully
- Leverage peer influence as a catalyst for giving

Q: Where can you fulsomely acknowledge your donor base?

Multiple recognition levels: accessible to a wider array of donors

VALUE ALL DONORS



TO CONCLUDE . . .

Maximizing your opportunities . . .

- Stand for quality
- Showcase history, honour community of donors over time
- Incorporate meaningful symbols tied to mission = nostalgia
- Be creative think beyond mere plaques
- Add depth share donor stories & values
- Seek to surprise & delight your donors
- Show appreciation for donors of all levels

LET'S CONNECT!

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Caroline van Nostrand, CFRE caroline avannostrand.ca

www.presidentialenvironment.com



Marian Johnson Senior Manager, Stewardship and Donor Engagement



Donor Relations Best Practices

ADRP Canadian Regional Conference May 26, 2017

Marian Johnson
Senior Manager, Stewardship and Donor Engagement
Women's College Hospital Foundation



Guiding Philosophy

"Thankfulness may consist merely of words.

Gratitude is shown in acts."

- Henri Frederick Amiel



Evolution of recognition

Traditional Model

- The old "gold standard" includes a thank you letter and phone call (48 hrs)
- Static recognition
- Recognition represents end of a process with a donor
- Recognition vehicles are stand-alone and nonchanging

New Model

- The gift represents the beginning
- Highly customized and unique
- About engagement (two-way dialogue)
- Recognizing lifetime contributions (time, talent, treasure)
- Authentic
- About donor impact



Objectives

- 1. Ensure an equitable and consistent experience for all donors through personalized recognition at all giving levels and providing opportunities for engagement to all donors
- 2. Create a culture of organizational gratitude through a thoughtful and sustainable framework for stewardship and recognition to inform the post-campaign donor relations program centered on growing donor engagement
- 3. Reflective of WCHF values: Respect, caring, integrity and partnership through authenticity and accountability



Equitable Experience

Stewardship & Donor Engagement Deliverables	NW dores	\$1 million doors (Ab)	SUCODO: 5999,999 Professal drong	SEO WAVERED (S) AND G C C C C C C C C C C C C C C C C C C	\$100,00 - \$99,999 	\$10,000 \$00,000 (mprodocopy)	(Accept of to plu)	\$1,000 :54990 [9.0] ed doory)	985 - 035 (985 - 045)	Meethydony	Spreadle solety	Genorale Partners (Total Sportsol)	The Despisors	Special forms Past opening (NAW) 1964s, Telli	dead any togeth	WOP Warriers	Book of Add Food (Add Food Food Food Food Food Food Food F	WOSE Waarder Aberri Board, Add song Critisi	NANCHEEF CONTREE Special Group)	WOITA mibro sudos Special discupi	Foundation Saff	
Thank you call Provident & CGD			*		*	*	*					*				*		*		*		
Thank you call: Stewardshio / Advancement staff						*	*	*	*	*		*	*			*						*
Receiver. Charitable tax receipt or Equipment receipt		*	*		*	*	*	*	*	*	*	*	*		*	*		*		*		*
Acknowledgement letter: hand-signed -Katha Way		*	*		*	*	*	*	*	*	*	*	*		*	*		*				
Receiver, Welcome Package	\$100+									*			*			*			*	*	*	*
Special Thankyou letter; hand-signed - Kisthy Hay		*	*	*	*	*					*new members	*	*									
Special Thank you letter; hand-signed - Goard Chair		*		*												*new members	*new members					
Thank you'letter or note from Foundation Board member or Development Committee member			*		*						*								*new members			
Thank you letter or note from Hospital Suc Team, Medical Leadership or WCH staff, if a vea designated		*	*	*	*	*							*							*		
Annual phone call from Foundation Seard Chair		*																				
Annual phone call from Hospital President & CGO		*			*																	
Phone call from volunteer (Board, DC, etc.)			*		*	*																
Receives WCHF newsletter - Heart & Soul - print		*	*	*	*	*	*	*	*	*	*	*	*		*	*	*	*			*	
Receives WO-6 manthly enewsletter (if subscribed)		*	*		*	*	*	*	*	*		*	*			*		*	*	*	*	*
Receives print copy of Report to Donors (\$2,500+)		*	*		*	*					*	*	*			*					*	
Receives digital copy of Report to Donors		*	*		*	*	*	*	*	*		*	*						*	*	*	*
Recognition of donation in Report to Conors (\$2,500+)		*	*	*	*	*	*	*			*	*	*									
Recognition on Digital Denor Wall (\$50,000+)		*	*	*	*	*					*	*	*		*							
Individual recognition plaque, for support of specific space, room, program, fund, position, etc.		*	*		*	* \$50K+						*	*									
						Jan.																
Article highlighting gift on WCH Foundation website (Conor Spotlight)		*	*		*			*														
		-																				
Article highlighting gift in Report to Donors Fablic Media sonouncement		*			*																	
Fusion America productionment Coglical stewardship-Stoothy		*	*		*																	
Digital streamfiship-Soortly		•	-		•							•	•						•			•
Personal invitation to special-events (as appropriate)			-		*	*	*	*	*	*	-	*	*		*	*		*		*		•
Pressonal Invitation to Foundation AGM		*	*	•	•	•	•	•	•	•	*	•	•		•	•		•	•	•		
		*	*		*	#7970W						*	*									
Custom Stewardslip Report (annually through pledge dunation)		•	*	•	•	* SPECIAL \$25K+						•	•									
Mini-report/Other report provided annually or scheduled				*		*	*	*		*	*				*			*		*		*
Customized Recognition Sweet		*			*														*			
Customized Recognition Reception and for Tour			*									*	*									
Member Group Events	*			*			*	*		*	*							*	*	*		*
Customiaed Sewardship Plan (individual or collective)		*	*	*	*						*	*	*	*	*	*			*	*		*
Surprise & Delight Memerto / Gift	*	*	*		*	*		*	*	*		*	*									
Receives print holiday cand	*	*	*	*	*	*		*		*	*	*	*			*		*		*		
Receives digital holiday card								*	*						*				*			*
Receives print Gratitude / Life-changer cards	*	*	*	*	*	*	*	*	*	*	*	*	*		*	*	*	*	*	*	*	*
Receives print birthday card (if appropriate)		*	*			*	*	*		*	*											
Receives print anniversary card (5 year donor, 10 year donor, 25 year donor, etc.)										*	*											



Equitable Experience

First Time Gifts

 All first time donors (except in memory tribute) receive thank you phone call from DC, Stewardship or assigned Staff Manager, regardless of gift size

 All first time donors to receive tiered welcome kit / welcome package within 1-2 months of first gift (see Welcome Package distribution plan document)

 Welcome packages will be sent out once per month, based on monthly first-time donor report

- First time donors \$100+ to receive follow-up phone call from Staff Manager 4-6 weeks after receipt of welcome package

- If contact made, donor to be personally invited to next scheduled group engagement event, and entered into appropriate stewardship stream / permacode
- If contact attempt unsuccessful action trigger set for second attempt within 1-2 weeks
- If second contact attempt
 unsuccessful, donor remains in DM
 comms stream (0.1 or 1.1

All Gifts Received Online

 Real-time notification received by several Foundation staff members (Marian, Jun, Britt, Catherine, etc)
 Donor receives automatic thank you letter and tax receipt via email (2 emails)

 If the gift is \$1,000+, the donor is to receive additional mailed thank you letter. DC, Stewardship create special letter for Kathy Hay's signature.

 DC, Stewardship scans signed letters into M drive and places in mail outbox

- DC, Stewardship reviews all online gifts and identies assigned donors and potential new prospects, notifies the staff manager to trigger thank you calls

 If no staff manager exists, but the gift is \$1004, DC, Stewardship either assigns to staff manager or makes the thank you call once the gift has been reconciled with RE
 If the gift is >\$100, but is first time donor, then Britt makes a thank you call

- DC, Stewardship sends out \$5k+ notification to trigger thank you calls from Kathy or Staff Manager. Wendy to create call sheet for Kathy's calls.
- DC, Stewardship or Staff Manager (or DO) to enter call action and any relevant donor notes in RE.

Gift Received by Mail (>\$5K)

 Office Manager sorts mail and provides copies of gift back-up to DO, Donor Services for processing

- DO, Donor Services processes gift & generates template acknowledgement letter with tax receipt within 48 hrs

 Office Manager also provides copies of gift back-up to DC, Stewardship for gifts \$100+ for thank you call assignments.

If staff manager exists, DC, Stewardship assigns calls, if no staff manager exists, DC, Stewardship completes thank you call within 24 hr. in times of high donation volume, DC, Stewardship creates thank you call schedule for staff.

- Staff manager (or DO) making thank you call updates donor's RE record.

- <\$100 Office Manager receives letter & receipt for mailing - \$100+ DC, Stewardship receives letters for

 SID0+ DC, Stewardship receives letters for any customization & non-custom letters for Kathy's signature.

- <\$100 letters mailed by Office Manager - \$100+ custom letters reviewed by Staff Manager or DO (Kathy)

 DC, Stewardship prints final customized letters and provides to Kathy for signature
 DC, Stewardship scans signed custom letters into M Drive

Gift Received by Mail (\$5k+)

 Office Manager sorts mail and provides copies of gift back-up to Manager & DC, Stewardship & DO, Donor Services

 DO, Donor Services confirms gir allocation with Staff Manager, processes gift & generates tax receipt within 48 hrs

DC, Stewardship sends out \$3k+ notification to trigger thank you calls from Kathy or Staff Manager.
Wendy to create call sheet for Kathy's calls.

 Staff Manager or DO to enter call action and any relevant donor notes in RE.

 DC, Stewardship creates special letter(s) for Kathy Hay's signature (new) or Staff manager (pledge payments) (see SL procedure & checklist)

- Letter reviewed by Staff Manager or DO

 DC, Stewardship prints final letter for printing and provides to Kathy/Staff Manager for signature
 DC, Stewardship scans signed letters into M drive and places in mail outbox

Gifts of Stock / Securities Transfer

Office Manager or CFO
 receives notification of stock
 transfer

- CFO oversees administration of gift of stock / transfer of securities and notifies Manager & DC, Stewardship and/or DO, Donor Services

 DC, Stewardship triggers thank you call from Kathy or staff manager according to regular process stream for amount of stock or securities transfer

- Gift processed by regular process stream according to amount of transfer

New Pledges

 Staff Manager or DO (Kathy) to provide verbal pledge informatio to Stewardship & Donor Engagement Team to trigger preparation of Gift Agreement

- Signed gift agreements are to be provided to Stewardship & Donor Engagement team to trigger Stewardship RE Action coding (se GA RE Coding procedure)

- DC, Stewardship creates special letter for Kathy Hay's signature - Letter reviewed by Staff Manager or DO (Kathy) - DC, Stewardship prints final letter and submits for signature.

Britt scans signed letters into M

drive and places in mail outbox

Tribute Gifts (Hon, Mem, THANKS)

- Gift processed by regular process according to amount whether by mail or online

Office Manager prepares tribute card, certificate and/or pin as appropriate
 OC, Stewardship proofs card messages
 Office Manager delivers or sends to recipient.

 For Give with THANKS, Office Manager tracks delivery of certificates, First time and 10 time pin recipients.

For large-volume tributes,
Manager, Stewardship or Staff
Manager, tracks and
reconciles gifts received to
liaise with honouree or NOK

Planned Gifts

New Estate gifts: Office
 Manager sorts mail and
 provides copies of Estate
 information to CFO or CFO
 receives directly

- CFO creates estates record in RE and hard file
- CFO prepares acknowledgement / thank you letter to Estate for receipt of notification

- CFO becomes ongoing contact for estate administration and communication with executors / trustees

- Gifts received from Estates processed by regular process stream according to amount



The Gratitude Experience





The Gratitude Experience



Welcome to/
thank you for
being part of our
family

Celebrating community support for WCH/ WCHF



You're a Life-Changer

Impact of philanthropy on patient outcomes

Patient stories, medical research stories, etc...



Meet the WCH family

Profiling doctors, nurses, patients, donors

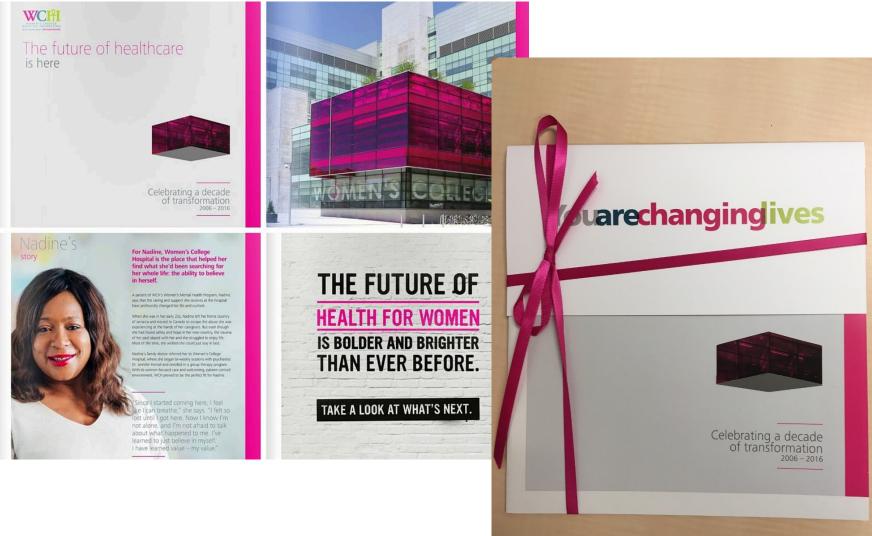


Together we made this possible/welcome!

Celebrating the grand opening of the new hospital

Pilot June 2015 to June 2016 and onwards since





The Donor Experience





The Donor Experience





The Donor Experience



Thanks to the leadership and generosity of breast health champion CIBC, women across Canada are living to see their children grow up and their dreams realized. Women like Nara and her 13-year-old daughter.

With \$1.7 million toward breast cancer research and treatment at Women's College Hospital, a global leader in advancing the health of women, CIBC is empowering women everywhere to make the

CIBC, from our family to yours - thank you. You are life-changers Learn more, visit: www.wchf.ca.





SINCE 2006, OUR 22,000-STRONG DONOR FAMILY HAS RAISED \$77 MILLION TO HELP BUILD THE NEW HOME OF

WOMEN'S COLLEGE HOSPITAL, A STATE-OF-THE-ART FACILITY WHERE WE ARE CLOSING THE HEALTH GAP

IT WOULDN'T BE POSSIBLE WITHOUT YOU

FOR WOMEN AND THEIR LOVED ONES.

- THANK YOU.



The Donor Experience





Challenges

- The great resource challenge
 - How do we continue to achieve all this?
- Physical recognition systems
 - Traditional recognition systems plaques, a donor wall, etc. have been a real challenge to put in place!
 - The doors to our new building opened in September 2015, and we don't yet have a donor wall!



Highlights

- Strengthened communications
- Refreshed programming
- Uptake in donor engagement
- Revitalized annual giving program
- Amazing donor feedback





A grateful donor story

Thanks for the "cuppa"...





Creating a Culture of Gratitude

- Good donor stewardship is everyone's job
- Authenticity and creativity

"People will forget what you said, people will forget what you did, but people will never forget how you made them feel."

~ Maya Angelou



Thank you!

Marian Johnson

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* Let's talk about...

Recognition





* Let's talk about...

Engagement





* Let's talk about...

Reporting





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